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January 26, 2017

Dear Fellow Stockholders of Swift Transportation Company (NYSE: SWFT),

A summary of our key results for the three months and years ended December 31st is shown below:

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
Unaudited						
(Dollars in millions, except per share data)						
Operating Revenue	\$ 1,038.6	\$ 1,089.8	\$ 1,139.5	\$ 4,031.5	\$ 4,229.3	\$ 4,298.7
Revenue xFSR ⁽¹⁾⁽²⁾	\$ 950.8	\$ 996.2	\$ 960.2	\$ 3,722.9	\$ 3,782.0	\$ 3,535.4
Operating Ratio	92.7%	88.8%	88.4%	94.0%	91.2%	91.4%
Adjusted Operating Ratio ⁽²⁾	91.6%	87.4%	85.8%	92.9%	89.8%	89.0%
Diluted EPS	\$ 0.38	\$ 0.51	\$ 0.41	\$ 1.10	\$ 1.38	\$ 1.12
Adjusted EPS ⁽²⁾	\$ 0.40	\$ 0.53	\$ 0.55	\$ 1.22	\$ 1.49	\$ 1.38

⁽¹⁾ Revenue xFSR is operating revenue, excluding fuel surcharge revenue

⁽²⁾ See GAAP to Non-GAAP reconciliation in the schedules following this letter

Key Highlights for the Fourth Quarter 2016:

(discussed in more detail below, including GAAP to non-GAAP reconciliations)

Consolidated

- Diluted EPS was \$0.38 and Adjusted EPS was \$0.40
- We repurchased \$2.1 million of our Class A common stock in the fourth quarter
- Net Debt and Net Leverage Ratio were \$1,057.7 million and 1.98, respectively, as of December 31, 2016
- Consolidated Average Operational Truck Count declined by 210 trucks from the third quarter of 2016, and 746 trucks year over year in the fourth quarter, in a continued effort to drive improvements in asset utilization
- Favorable discrete tax items resulted in an effective tax rate of 27.8%

Truckload

- Truckload Revenue xFSR for the fourth quarter of 2016 was \$472.7 million, compared to \$503.3 million in the fourth quarter of 2015
- Excess carrier capacity and pricing pressure continue to challenge the marketplace
- Total loaded miles driven within the period decreased 3.8% year over year, although utilization increased slightly primarily due to a 3.9% reduction in Average Operational Truck Count
- Deadhead percentage improved 30 basis points year over year
- Operating Ratio and Adjusted Operating Ratio for the fourth quarter of 2016 were 90.9% and 90.0%, respectively



Dedicated

- Dedicated Revenue xFSR grew 6.7% year over year to \$241.0 million
- Weekly Revenue xFSR per Tractor improved 6.5% year over year, and has increased sequentially for the past five quarters
- Average Operational Truck Count increased 86 trucks sequentially, due to growth with our existing dedicated customers and seasonal surge
- Operating Ratio and Adjusted Operating Ratio for the fourth quarter of 2016 were 90.0% and 89.3%, respectively

Swift Refrigerated

- Swift Refrigerated Revenue xFSR for the fourth quarter of 2016 was \$73.8 million, compared to \$82.7 million in the fourth quarter of 2015
- Weekly Revenue xFSR per Tractor increased 3.8% year over year, due to a 6.5% increase in asset utilization
- Deadhead percentage improved 60 basis points year over year, and 10 basis points sequentially
- Operating Ratio and Adjusted Operating Ratio for the fourth quarter of 2016 were 96.5% and 96.0%, respectively

Intermodal

- Intermodal Revenue xFSR for the fourth quarter of 2016 was \$85.1 million, compared to \$90.0 million in the fourth quarter of 2015
- Load Counts were inconsistent and pressured throughout the quarter
- Maintaining a proper cost infrastructure, while also improving operational efficiencies remains our primary focus
- Operating Ratio and Adjusted Operating Ratio for the fourth quarter of 2016 were 98.8% and 98.7%, respectively

The fourth quarter capped a very challenging 2016, as rising fuel prices and a weak used truck market compounded the negative impact of the pricing and freight volume headwinds prevalent within the market. Our results for the fourth quarter were further impacted by higher than expected insurance and claims expense related to development on certain prior and current year claims. Our organization continued to work diligently throughout the quarter to mitigate the financial impact of these factors, by remaining disciplined to our countermeasures to increase the utilization of our assets, ensuring available trucks are paired with high quality freight, and further implementing numerous cost control initiatives. Although this quarter's financial results are not as strong as we would like to see, we are confident that this dedication, along with these countermeasures, has helped offset a portion of the market headwinds mentioned above.

Given our goal of generating incremental improvement to the loaded utilization of our assets, in conjunction with a tougher than anticipated freight market, we elected to further reduce our Consolidated Average Operational Truck Count during the fourth quarter of 2016. In the fourth quarter of 2016, we reduced our tractor count 746 trucks year over year, and 210 trucks when compared to the third quarter of 2016. Our Truckload and Swift Refrigerated segments continued to experience the majority of this reduction, which helped drive year over year improvements in our loaded miles per tractor per week in each segment. As anticipated, Revenue xFSR per loaded mile was pressured year over year; however, it increased sequentially from the third to fourth quarter in both the Truckload and Swift Refrigerated segments driven by an improving contract environment, combined with less dependency on the spot market. Within the Swift Refrigerated segment, fourth quarter loaded miles per tractor per week increased 6.5% year over year, which also supported a 3.8% increase in Weekly Revenue xFSR per Tractor within the segment. Year over year Deadhead Percentage improvements were also produced within both segments, as Truckload and Swift Refrigerated recognized a 30 basis point and 60 basis point reduction, respectively.

As we mentioned on our mid-fourth quarter conference call, our Dedicated segment continues to find opportunities to grow, as our fourth quarter Average Operational Truck Count increased 86 trucks sequentially compared to the third quarter. This growth represents additional units assigned to both our existing dedicated customer base and seasonal surge business. Our Dedicated sales pipeline remains healthy, and we are optimistic further growth and operational improvements will be achieved in 2017. As it relates to our Intermodal segment, the fourth quarter continued to be challenged by aggressive pricing in the market. As a result, our fourth quarter's Revenue xFSR per load decreased year over year by 1.3%. Despite this decrease, we believe our leaner cost infrastructure and improved operational efficiencies have allowed us to remain competitive and will foster improved financial results if the market firms.

We are also pleased to report our continued success with strengthening our balance sheet and returning cash to shareholders. During the fourth quarter of 2016, we repurchased \$2.1 million of our outstanding Class A common stock, funded through cash flows from operations. Additionally, our Net Debt and Net Leverage Ratio remained healthy at \$1,057.7 million and 1.98, respectively. Further, as a result of our \$100.0 million prepayment in October 2016 and our \$22.5 million prepayment in January 2017, we have now prepaid all remaining scheduled payments on our Term Loan A through its maturity in July 2020.



Fourth Quarter Results by Segment

Truckload Segment

Our Truckload segment consists of one-way movements over irregular routes throughout the United States, Mexico, and Canada. This service uses both company and owner-operator tractors with dry van, flatbed, and other specialized trailing equipment.

	Three Months Ended December 31,		
	2016	2015	2014
	Unaudited		
Operating Revenue ⁽¹⁾	\$ 521.2	\$ 557.2	\$ 601.5
Revenue xFSR ⁽¹⁾⁽²⁾⁽³⁾	\$ 472.7	\$ 503.3	\$ 498.5
Operating Ratio	90.9%	86.5%	85.8%
Adjusted Operating Ratio ⁽³⁾	90.0%	85.1%	82.9%
Weekly Revenue xFSR per Tractor	\$ 3,577	\$ 3,659	\$ 3,671
Total Loaded Miles ⁽⁴⁾	249,901	259,762	262,114
Average Operational Truck Count	10,055	10,465	10,333
Deadhead Percentage	12.4%	12.7%	12.3%

⁽¹⁾ In millions

⁽²⁾ Revenue xFSR is operating revenue, excluding fuel surcharge revenue

⁽³⁾ See GAAP to Non-GAAP reconciliation in the schedules following this letter

⁽⁴⁾ Total Loaded Miles presented in thousands

Our Truckload Revenue xFSR for the fourth quarter of 2016 was \$472.7 million, compared to \$503.3 million in the fourth quarter of 2015. This change resulted from a 3.8% reduction in loaded miles driven within the period, and a 2.3% year over year decrease in Revenue xFSR per loaded mile. Weekly Revenue xFSR per Tractor decreased 2.2% to \$3,577 driven by the aforementioned 2.3% decrease in Revenue xFSR per loaded mile, partially offset by a slight increase in loaded miles per tractor per week.

For the fourth quarter of 2016, the Operating Ratio in our Truckload segment was 90.9% compared to 86.5% for the fourth quarter of 2015, while the Adjusted Operating Ratio was 90.0% and 85.1%, respectively, for the same periods. The change in Operating Ratio metrics was primarily driven by a challenging truckload pricing market and excess carrier capacity, combined with a year over year increase in insurance and claims expense, higher depreciation and amortization expense as a percentage of Revenue xFSR, lower gains on sale of equipment, and fuel prices, which increased throughout the quarter. These headwinds were partially offset by reductions in equipment maintenance and other operating expenses.

In an effort to minimize the impact of these difficult market conditions, we continue to allocate our efforts and resources to the implementation of several cost control and efficiency-improving countermeasures. We believe these efforts along with the scheduled Electronic Logging Device ("ELD") compliance deadline will enable us to be well-positioned if the truckload market strengthens.



Dedicated Segment

Through our Dedicated segment, we devote equipment and offer tailored solutions under long-term contracts with customers. This dedicated business utilizes refrigerated, dry van, flatbed, and other specialized trailing equipment.

	Three Months Ended December 31,		
	2016	2015	2014
	Unaudited		
Operating Revenue ⁽¹⁾	\$ 257.3	\$ 241.2	\$ 237.3
Revenue xFSR ⁽¹⁾⁽²⁾⁽³⁾	\$ 241.0	\$ 226.0	\$ 202.5
Operating Ratio	90.0%	88.5%	91.8%
Adjusted Operating Ratio ⁽³⁾	89.3%	87.7%	90.4%
Weekly Revenue xFSR per Tractor	\$ 3,641	\$ 3,418	\$ 3,210
Average Operational Truck Count	5,037	5,030	4,802

⁽¹⁾ In millions

⁽²⁾ Revenue xFSR is operating revenue, excluding fuel surcharge revenue

⁽³⁾ See GAAP to Non-GAAP reconciliation in the schedules following this letter

Dedicated Revenue xFSR grew 6.7% to \$241.0 million in the fourth quarter of 2016 compared to the fourth quarter of 2015. This growth was driven by a 6.5% increase in Weekly Revenue xFSR per Tractor and a slight year over year increase in our Average Operational Truck Count. We are pleased with our Dedicated leadership team and their sustained performance in delivering improvements in fleet efficiency, pricing, and underperforming accounts which has helped produce a sequential increase in Weekly Revenue xFSR per Tractor over the past five quarters.

For the fourth quarter of 2016, the Operating Ratio in our Dedicated segment was 90.0% compared to 88.5% for the fourth quarter of 2015, while the Adjusted Operating Ratio was 89.3% and 87.7%, respectively, for the same periods. The change in Operating Ratio metrics was primarily driven by increases in insurance and claims expense, fuel prices and depreciation and amortization expense and lower gains on sale of equipment. These headwinds were partially offset by the increase in Weekly Revenue xFSR per Tractor mentioned above, and improved workers' compensation claim frequency and expense. Despite the current quarter margin results, we are pleased with the momentum this segment has generated throughout 2016, and remain confident in our leadership's ability to drive further improvements.



Swift Refrigerated Segment

Our Swift Refrigerated segment represents shipments for customers that require temperature-controlled trailers. These shipments include one-way movements over irregular routes and dedicated truck operations.

	Three Months Ended December 31,		
	2016	2015	2014
	Unaudited		
Operating Revenue ⁽¹⁾	\$ 84.5	\$ 94.0	\$ 103.9
Revenue xFSR ⁽¹⁾⁽²⁾⁽³⁾	\$ 73.8	\$ 82.7	\$ 84.2
Operating Ratio	96.5%	96.2%	95.5%
Adjusted Operating Ratio ⁽³⁾	96.0%	95.7%	94.4%
Weekly Revenue xFSR per Tractor	\$ 3,578	\$ 3,448	\$ 3,558
Average Operational Truck Count	1,570	1,824	1,800
Deadhead Percentage	13.9%	14.5%	15.6%

⁽¹⁾ In millions

⁽²⁾ Revenue xFSR is operating revenue, excluding fuel surcharge revenue

⁽³⁾ See GAAP to Non-GAAP reconciliation in the schedules following this letter

Our Swift Refrigerated Revenue xFSR for the fourth quarter of 2016 was \$73.8 million, versus \$82.7 million in the fourth quarter of 2015. This change was primarily driven by a 8.4% reduction in loaded miles driven within the period, and a 2.3% decrease in Revenue xFSR per loaded mile. The lackluster refrigerated freight market, prevalent throughout 2016, persisted for the majority of the fourth quarter. Although we did experience windows of occasional tightening within certain markets over the course of the quarter, it was infrequent. In an attempt to take full advantage of this periodic tightening, we proactively engineered our network to properly match trucks with the highest quality freight available. These efforts enabled us to surpass our previously disclosed pricing expectations, while also improving our year over year Deadhead Percentage by 60 basis points.

In addition to the efforts mentioned above, our sales and operations teams also made progress with their continued focus to improve additional operational metrics while further implementing several cost control initiatives. As result of these efforts, the Swift Refrigerated segment's Weekly Revenue xFSR per Tractor increased 3.8% year over year to \$3,578, primarily due to a 6.5% year over year increase in the number of loaded miles per tractor per week. Year over year improvements in insurance and claims and workers' compensation expense were also realized within the quarter, as we experienced a reduction in the average cost per accident and improvement in workers' compensation incident frequency.

For the fourth quarter of 2016, the Operating Ratio in our Swift Refrigerated segment was 96.5% compared to 96.2% for the fourth quarter of 2015, while the Adjusted Operating Ratio was 96.0% and 95.7%, respectively, for the same periods. The increase in the Operating Ratio metrics was primarily driven by the reduction in Revenue xFSR per loaded mile, partially offset by the increase in asset utilization and the decrease in insurance and claims and workers' compensation expense mentioned above.



Intermodal Segment

Our Intermodal segment includes revenue generated by freight moving over the rail in our containers and other trailing equipment, combined with revenue for drayage to transport loads between the railheads and customer locations.

	Three Months Ended December 31,		
	2016	2015	2014
		Unaudited	
Operating Revenue ⁽¹⁾	\$ 95.3	\$ 100.7	\$ 109.4
Revenue xFSR ⁽¹⁾⁽²⁾⁽³⁾	\$ 85.1	\$ 90.0	\$ 89.7
Operating Ratio	98.8%	97.0%	92.9%
Adjusted Operating Ratio ⁽³⁾	98.7%	96.6%	91.3%
Load Counts	44,043	45,949	46,182
Average Container Counts	9,131	9,150	9,150

⁽¹⁾ In millions

⁽²⁾ Revenue xFSR is operating revenue, excluding fuel surcharge revenue

⁽³⁾ See GAAP to Non-GAAP reconciliation in the schedules following this letter

Intermodal Revenue xFSR was \$85.1 million in the fourth quarter of 2016 compared to \$90.0 million in the fourth quarter of 2015. This change was primarily driven by a 4.1% reduction in Load Counts, and a 1.3% decrease in Revenue xFSR per load. As we mentioned during our mid-fourth quarter conference call, these trends were largely anticipated due to the discontinuation of our Trailer-on-Flat-Car (TOFC) service offering and an extremely competitive pricing environment, which persisted throughout the quarter.

For the fourth quarter of 2016, the Operating Ratio in our Intermodal segment was 98.8% compared to 97.0% for the fourth quarter of 2015, while the Adjusted Operating Ratio was 98.7% compared to 96.6% for the same periods. The increase in the Operating Ratio metrics was primarily driven by the Revenue xFSR per load and load count reductions mentioned above and increased insurance and claims expense, partially offset by an improved fixed and variable cost infrastructure.

Other Non-Reportable Segments

Our other non-reportable segments include our logistics and brokerage services, as well as support services that our subsidiaries provide to customers and owner-operators, including repair and maintenance shop services, equipment leasing, and insurance. Intangible asset amortization related to the 2007 going-private transaction, certain legal settlements and reserves, and certain other corporate expenses are also included in the non-reportable segments.

In the fourth quarter of 2016, combined operating revenues from the aforementioned services, before eliminations, decreased \$20.1 million compared to the same period of 2015, primarily due to reductions in logistics freight volumes and services provided to owner-operators. The operating income/loss of the other non-reportable segments in the fourth quarter of 2016 decreased \$13.8 million year over year, to an operating loss of \$1.8 million. This decrease was primarily driven by the reductions in logistics freight volumes and the margins associated with services provided to owner-operators as discussed in prior quarters.



Fourth Quarter Consolidated Operating and Other Expenses

The table below highlights some of our cost categories for the fourth quarter of 2016, compared to the fourth quarter of 2015 and the third quarter of 2016, showing each as a percent of Revenue xFSR. Fuel surcharge revenue can be volatile and is primarily dependent upon the cost of fuel and not specifically related to our non-fuel operational expenses. Therefore, we believe that Revenue xFSR is a better measure for analyzing our expenses and operating metrics.

Q4'16	Q4'15	YOY		(Dollars in millions)	Q4'16	Q3'16	QOQ	
		Variance ⁽¹⁾					Variance ⁽¹⁾	
Unaudited					Unaudited			
\$ 1,038.6	\$ 1,089.8	-4.7	%	Operating Revenue	\$ 1,038.6	\$ 1,013.2	2.5	%
\$ (87.8)	\$ (93.6)	-6.2	%	Less: Fuel Surcharge Revenue	\$ (87.8)	\$ (83.5)	5.2	%
\$ 950.8	\$ 996.2	-4.6	%	Revenue xFSR	\$ 950.8	\$ 929.7	2.3	%
\$ 279.8	\$ 290.2	3.6	%	Salaries, Wages, & Benefits	\$ 279.8	\$ 293.1	4.5	%
29.4%	29.1%	-30	bps	% of Revenue xFSR	29.4%	31.5%	210	bps
\$ 98.8	\$ 99.7	0.9	%	Operating Supplies & Expenses	\$ 98.8	\$ 113.8	13.2	%
10.4%	10.0%	-40	bps	% of Revenue xFSR	10.4%	12.2%	180	bps
\$ 51.8	\$ 40.2	-29.1	%	Insurance & Claims	\$ 51.8	\$ 47.4	-9.4	%
5.5%	4.0%	-150	bps	% of Revenue xFSR	5.5%	5.1%	-40	bps
\$ 7.7	\$ 8.5	8.6	%	Communications & Utilities	\$ 7.7	\$ 7.1	-8.6	%
0.8%	0.9%	10	bps	% of Revenue xFSR	0.8%	0.8%	—	bps
\$ 19.0	\$ 19.5	2.8	%	Operating Taxes & Licenses	\$ 19.0	\$ 18.7	-1.5	%
2.0%	2.0%	—	bps	% of Revenue xFSR	2.0%	2.0%	—	bps

⁽¹⁾ Positive numbers represent favorable variances. Negative numbers represent unfavorable variances. Variances are calculated based on the precision of the consolidated income statement, presented in thousands, included in the schedules following this letter.

Salaries, wages, and benefits decreased \$10.4 million to \$279.8 million during the fourth quarter of 2016, compared to the fourth quarter of 2015, primarily due to a decrease in total miles driven by company drivers within the period and a reduction in workers' compensation expense, partially offset by a year over year increase in driver pay rates. Sequentially, salaries, wages, and benefits decreased \$13.3 million primarily due to the one-time retirement charge associated with Swift's Founder and Chief Executive Officer Jerry Moyes, which was recorded in the third quarter, a decrease in total miles driven by company drivers within the period and a reduction in workers' compensation expense, partially offset by an increase in driver pay rates.

Fourth quarter operating supplies and expenses decreased \$0.9 million year over year. This decrease was primarily due to decreases in equipment maintenance expense and driver hiring-related expenses, partially offset by increased legal and consulting fees. Sequentially, operating supplies and expenses decreased \$15.0 million during the fourth quarter of 2016 compared to the third quarter of 2016 primarily due to a reduction in legal fees and reserves.

Insurance and claims expense increased \$11.7 million, representing 5.5% of Revenue xFSR in the fourth quarter of 2016, compared to 4.0% of Revenue of xFSR in the fourth quarter of 2015, and 5.1% of Revenue xFSR in the third quarter of 2016. Total crashes per million miles decreased 4.9% for the full year of 2016 compared to 2015, but the average cost per claim as reserved was higher than anticipated due to development on prior year claims and occurrences from earlier this year.



Fuel Expense

Q4'16		Q4'15		(Dollars in millions)	Q4'16		Q3'16	
Unaudited					Unaudited			
\$	92.5	\$	90.2	Fuel Expense	\$	92.5	\$	90.5
	8.9%		8.3%	% of Operating Revenue		8.9%		8.9%

Fuel expense for the fourth quarter of 2016 was \$92.5 million, an increase of \$2.3 million from the fourth quarter of 2015. The increase was a result of higher fuel prices, partially offset by a decrease in the number of miles driven by company drivers and improved fuel efficiency.

Sequentially, fuel expense increased \$2.0 million during the fourth quarter of 2016 compared to the third quarter of 2016 primarily due to higher fuel prices, partially offset by a decrease in the number of miles driven by company drivers.

Purchased Transportation

Purchased transportation includes payments to owner-operators, railroads and other third parties we use for intermodal drayage and other brokered business.

Q4'16		Q4'15		(Dollars in millions)	Q4'16		Q3'16	
Unaudited					Unaudited			
\$	285.8	\$	297.0	Purchased Transportation	\$	285.8	\$	280.0
	27.5%		27.3%	% of Operating Revenue		27.5%		27.6%

Purchased transportation decreased \$11.3 million year over year, primarily due to the decreases in logistics and intermodal volumes and fewer miles driven by owner-operators, partially offset by an increase in the contracted rate paid to owner-operators.

Sequentially, purchased transportation increased \$5.7 million during the fourth quarter of 2016 compared to the third quarter of 2016, primarily due to increased miles driven by owner-operators, an increase in fuel reimbursements to owner-operators and other third parties as a result of higher fuel prices, and an increase in intermodal volumes.

Rental Expense and Depreciation & Amortization of Property and Equipment

Due to fluctuations in the number of tractors leased versus owned, we combine our rental expense with depreciation and amortization of property and equipment for analytical purposes.

Q4'16		Q4'15		(Dollars in millions)	Q4'16		Q3'16	
Unaudited					Unaudited			
\$	55.9	\$	59.6	Rental Expense	\$	55.9	\$	57.0
	5.9%		6.0%	% of Revenue xFSR		5.9%		6.1%
\$	68.3	\$	67.5	Depreciation & Amortization of Property and Equipment	\$	68.3	\$	67.2
	7.2%		6.8%	% of Revenue xFSR		7.2%		7.2%
\$	124.2	\$	127.1	Combined Rental Expense and Depreciation	\$	124.2	\$	124.2
	13.1%		12.8%	% of Revenue xFSR		13.1%		13.4%

Combined rental and depreciation expense in the fourth quarter of 2016 decreased \$3.0 million to \$124.2 million while increasing 30 basis points as a percentage of Revenue xFSR from the fourth quarter of 2015. As discussed in the third quarter, we lowered the residual values on a certain number of tractors in August 2016 causing an on-going increase to depreciation expense. This increase was partially offset by a reduction in the total number of tractors and trailers in the fleet. Sequentially, combined rental and depreciation expense remained unchanged while improving 30 basis points as a percentage of Revenue xFSR from the third quarter of 2016.



Gain or Loss on Disposal of Property and Equipment

The gain on disposal of property and equipment in the fourth quarter of 2016 was \$1.4 million, compared to \$8.5 million in the fourth quarter of 2015, and \$5.6 million in the third quarter of 2016. For the first quarter of 2017, we expect gain on disposal of property and equipment to be in the \$1-\$2 million range.

Income Tax Expense

GAAP income tax expense for the fourth quarter and full year 2016 was \$19.4 million and \$65.7 million, respectively. This resulted in an effective tax rate of 27.8% and 30.6% for the fourth quarter and full year, respectively. The lower effective rate in the fourth quarter was primarily due to federal domestic production deductions realized as a discrete item in the quarter. The full year 2016 effective tax rate of 30.6% reflects reduced taxes primarily due to federal domestic production deductions, certain income tax credits received by our foreign and domestic subsidiaries and a reduction in our uncertain tax position reserve. We expect the 2017 full year GAAP effective tax rate to be in the range of 36.0%-37.0%.

Interest Expense

Interest expense, which includes debt related interest expense, the amortization of deferred financing costs, and (through the third quarter 2015) original issue discount, but excludes derivative interest expense, decreased by \$1.7 million in the fourth quarter of 2016 to \$7.1 million, compared with \$8.7 million for the fourth quarter of 2015. The decrease was due to our lower debt balances.

Debt Balances and Stock Repurchases

	September 30, 2016	Q4 2016 Changes	December 31, 2016
		Unaudited	
		(In millions)	
Unrestricted Cash	\$ 71.3	\$ 18.1	\$ 89.4
A/R Securitization (\$400 million) ⁽¹⁾	300.0	(20.0)	280.0
Revolver (\$600 million)	50.0	80.0	130.0
Term Loan A ⁽¹⁾	594.3	(100.0)	494.3
Capital Leases & Other Debt	250.1	(7.3)	242.8
Total Debt	<u>\$ 1,194.4</u>	<u>\$ (47.3)</u>	<u>\$ 1,147.1</u>
Net Debt	<u>\$ 1,123.1</u>	<u>\$ (65.4)</u>	<u>\$ 1,057.7</u>

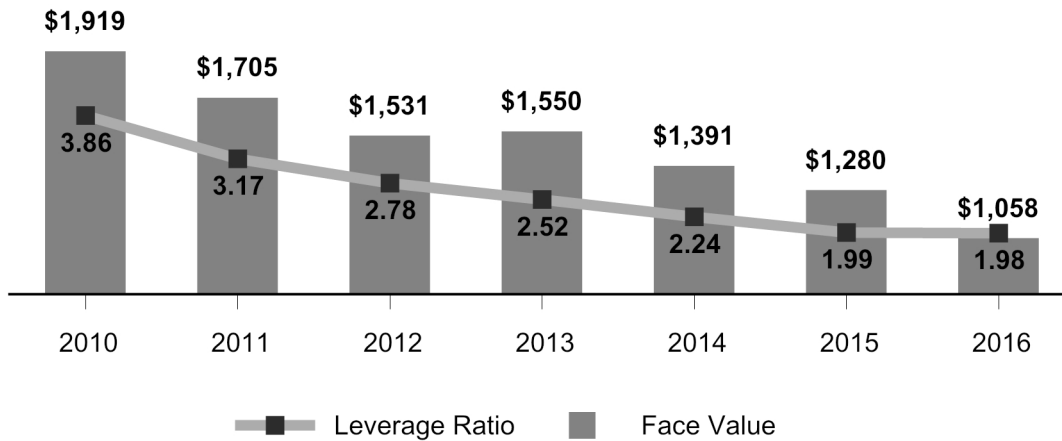
⁽¹⁾ Amounts presented represent face value

Our leverage ratio as of December 31, 2016 increased slightly to 1.98 compared to 1.94 as of September 30, 2016. This increase was primarily the result of the timing of lease financing versus cash capital expenditures in 2016. As mentioned in previous quarters, we expected our Net Debt balance to increase in the second half of the year as a result of our net cash capital expenditures increasing in the last six months of the year. Our leverage ratio at December 31, 2016 is essentially flat with the prior year, as we used \$117.1 million of free cash flow to repurchase our outstanding Class A common stock in 2016, including \$2.1 million in the fourth quarter.

Further, during the fourth quarter of 2016, we prepaid \$100.0 million of our Term Loan A, funded approximately half from cash flows and half from an advance under our revolving line of credit. Following an additional \$22.5 million prepayment in January 2017, all remaining scheduled payments on our Term Loan A have now been prepaid through its maturity in July 2020.



Net Debt and Leverage* (Dollars in millions)



*Data prior to 2013 has not been recast for acquisitions

Cash Flow and Capital Expenditures

We continue to generate positive cash flows from operations. During the year ended December 31, 2016, we generated \$466.3 million of cash flows from operating activities. Cash used in investing activities was \$122.6 million, compared to \$241.8 million for 2015, with the decrease primarily driven by a year over year reduction in capital expenditures of \$103.2 million. Cash used in financing activities for the year ended December 31, 2016 was \$361.9 million, including \$246.8 million in repayment of long-term debt and capital leases, as well as the repurchase of \$117.1 million of the Company's outstanding Class A common stock during the period, compared to \$325.2 million of cash used in financing activities for the same period in 2015. Our 2016 net cash capital expenditures of \$126.0 million were within our expected range of \$125-\$135 million.

As we mentioned on our mid-fourth quarter conference call, a normal year of maintenance net cash capital expenditures is in the range of \$250-\$300 million. We intend to be as flexible as possible with capital expenditures in 2017 to appropriately respond to pending business opportunities and the overall market environment.

2016 Summary

2016 proved to be a very challenging year as excess industry capacity, excess customer inventories, a weakening used truck market, and sluggish demand pressured volumes and pricing throughout the year. In response to these market headwinds, our organization developed and implemented several key initiatives, which proved to be effective in offsetting a portion of these negative factors. We are proud of our team's dedication and perseverance, and although the collective annual results are not as strong as we had originally hoped, we are confident we have positioned ourselves to be able to take advantage of the capacity / demand contraction that we believe will manifest itself as we move throughout 2017. Some of the key highlights for the full year 2016 compared to the full year 2015 include:

- GAAP Diluted EPS of \$1.10 and Adjusted EPS of \$1.22
- Reduced Net Debt to \$1,057.7 million and Leverage Ratio to 1.98
- Completed the repurchase of \$117.1 million of the Company's outstanding Class A common stock
- Jerry Moyes, Swift's Founder and Chief Executive Officer, announced his retirement effective December 31, 2016
- Richard Stocking, Swift's President and Chief Operating Officer, was appointed Chief Executive Officer by Swift's Board of Directors as Mr. Moyes' successor
- Consolidated Average Operational Truck Count reduced 367 units or 2.0%, improving utilization levels
- Dedicated Revenue xFSR growth of 8.4% driven by a 7.7% increase in Weekly Revenue xFSR per Tractor
- 6.8% improvement in the Swift Refrigerated segment's loaded miles per tractor per week



- Improved Intermodal cost infrastructure, centered around utilization, increased dray efficiencies, and overhead reductions; helping mitigate a difficult operating environment
- Improved safety trends and fuel efficiency resulting from the investment in new equipment
- Reduced our effective tax rate to 30.6% due to federal domestic production deductions, certain income tax credits received by our foreign and domestic subsidiaries and a reduction in our uncertain tax position reserve

2017 Expectations

As we outlined on our December 9th mid-fourth quarter conference call, we feel 2017 has the potential to be a very exciting year for large, well-capitalized, strategically positioned, compliant carriers. As the deadline for ELD implementation draws closer, we expect the market to have meaningful capacity contraction which we believe will have a positive impact on truckload pricing. Furthermore, we believe our operational improvements and cost-control initiatives implemented throughout 2016 will further strengthen our position within the market. We currently expect our first quarter 2017 GAAP Diluted EPS to be in the range of \$0.11-\$0.16 and Adjusted EPS to be in the range of \$0.13-\$0.18. For the second quarter 2017, we expect our GAAP Diluted EPS to be in the range of \$0.23-\$0.28 and Adjusted EPS to be in the range of \$0.25-\$0.30. We have identified the following as potential Risks / Opportunities in 2017:

Risks

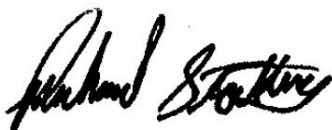
- Economic recession and/or softening of freight volumes
- Pricing pressure / irrational competitor behavior
- Negative safety trends (frequency and severity) and/or claims development
- Further weakening of the used truck market
- Significant increases in fuel prices
- Qualified driver availability
- See other risk factors listed below

Opportunities

- Further operational and cost control improvements
- Cross-selling suite of services to new and existing customers
- Positive safety trends (frequency and severity) and/or claims development
- Potential favorable changes in corporate tax rate legislation
- The impact of new ELD enforcement on capacity and pricing
- Customer core carrier consolidation

Once again, we would like to thank all of our hard-working employees and the professional owner-operators who have contracted with us, as well as our loyal customers and stockholders, for their continued support of Swift as we strive towards Delivering a Better LifeSM to our drivers, customers, and stockholders.

Sincerely,



Richard Stocking
Chief Executive Officer



Ginie Henkels
Chief Financial Officer



Conference Call Q&A Session

Swift Transportation's management team will host a Q&A session at 10:30 a.m. Eastern Standard Time on Friday, January 27, 2017 to answer questions about the Company's fourth quarter financial results. Please email your questions to Investor_Relations@swifttrans.com prior to 7:00 p.m. Eastern Standard Time on Thursday, January 26, 2017.

Participants may access the call using the following dial-in numbers:

U.S./Canada: (877) 897-8479
International/Local: (706) 501-7951
Conference ID: 49094961

The live webcast, letter to stockholders, transcript of the Q&A, and the replay of the earnings Q&A session can be accessed via our investor relations website at investor.swifttrans.com.

IR Contact:

Jason Bates
Vice President of Finance &
Investor Relations Officer
(623) 907-7335

Forward Looking Statements

This letter contains statements that may constitute forward-looking statements, which are based on information currently available, usually identified by words such as "anticipates," "believes," "estimates," "plans," "projects," "expects," "hopes," "intends," "will," "could," "should," "may," or similar expressions which speak only as of the date the statement was made. Such forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements concerning:

- trends and expectations relating to our operations, growth in the Dedicated segment, expenses, other revenue, pricing and demand, utilization, profitability, Adjusted EPS, and related metrics;
- fuel price trends;
- risks and opportunities in 2017;
- the expected benefits of our cost cutting and similar strategic actions;
- the impact on the transportation industry and the Company of the new ELD regulations;
- estimate gains on the disposal of property and equipment;
- our expected first and second quarter 2017 EPS and Adjusted EPS;
- our expected 2017 effective tax rate;
- the timing and level of fleet size changes and equipment and container count; and
- estimated net capital expenditures for 2017.

Such forward-looking statements are inherently uncertain, and are based upon the current beliefs, assumptions and expectations of Company management and current market conditions, which are subject to significant risks and uncertainties as set forth in the Risk Factors section of our Annual Report on Form 10-K for the year ended December 31, 2015. As to the Company's business and financial performance, the following factors, among others, could cause actual results to differ materially from those in forward-looking statements:

- economic conditions, including future recessionary economic cycles and downturns in customers' business cycles, particularly in market segments and industries in which we have a significant concentration of customers;
- increasing competition from trucking, rail, intermodal, and brokerage competitors;
- our ability to execute or integrate any future acquisitions successfully;
- increases in driver compensation to the extent not offset by increases in freight rates and difficulties in driver recruitment and retention;
- additional risks arising from our contractual agreements with owner-operators that do not exist with our Company drivers;
- our ability to retain or replace key personnel;
- our dependence on third parties for intermodal and brokerage business;
- potential failure in computer or communications systems;
- seasonal factors such as harsh weather conditions that increase operating costs;
- the regulatory environment in which we operate and changes in existing regulations, or violations by us of existing or future regulations;
- the possible re-classification of our owner-operators as employees;
- changes in rules or legislation by the National Labor Relations Board or Congress and/or union organizing efforts;



- our Compliance Safety Accountability safety rating;
- government regulations with respect to our captive insurance companies;
- uncertainties and risks associated with our operations in Mexico;
- a significant reduction in, or termination of, our trucking services by a key customer;
- our significant ongoing capital requirements;
- volatility in the price or availability of fuel as well as our ability to recover fuel prices through our fuel surcharge program;
- fluctuations in new equipment prices or replacement costs, and the potential failure of manufactures to meet their sale and trade back obligations;
- the impact that our substantial leverage may have on the way we operate our business and our ability to service our debt, including compliance with our debt covenants, and the impact such indebtedness may have on the way we operate our business;
- restrictions contained in our debt agreements;
- adverse impacts of insuring risk through our captive insurance companies, including our need to provide restricted cash and similar collateral for anticipated losses;
- potential volatility or decrease in the amount of earnings as a result of our claims exposure through our captive insurance companies;
- the potential impact of the significant number of shares of our common stock that is eligible for future sale;
- goodwill impairment;
- our intention to not pay dividends;
- conflicts of interest or potential litigation that may arise from other businesses owned by Jerry Moyes, including pledges of Swift stock and guarantees related to other businesses by Jerry Moyes;
- the significant amount of our stock and related control over the Company by Jerry Moyes; and
- related-party transactions between the Company and Jerry Moyes.

You should understand that many important factors, in addition to those listed above and in our filings with the SEC, could impact us financially. As a result of these and other factors, actual results may differ from those set forth in the forward-looking statements and the prices of the Company's securities may fluctuate dramatically. The Company makes no commitment, and disclaims any duty, to update or revise any forward-looking statements to reflect future events, new information or changes in these expectations.

Use of Non-GAAP Measures

In addition to our GAAP results, this Letter to Stockholders also includes certain non-GAAP financial measures, as defined by the SEC. The terms "Adjusted EPS," "Adjusted Operating Ratio," and "Adjusted EBITDA," as we define them, are not presented in accordance with GAAP. These financial measures supplement our GAAP results in evaluating certain aspects of our business. We believe that using these measures improves comparability in analyzing our performance because they remove the impact of items from our operating results that, in our opinion, do not reflect our core operating performance. Management and the board of directors focus on Adjusted EPS, Adjusted Operating Ratio, and Adjusted EBITDA as key measures of our performance, all of which are reconciled to the most comparable GAAP financial measures and further discussed below. We believe our presentation of these non-GAAP financial measures is useful because it provides investors and securities analysts the same information that we use internally for purposes of assessing our core operating performance and compliance with debt covenants.

Adjusted EPS, Adjusted Operating Ratio, and Adjusted EBITDA are not substitutes for their comparable GAAP financial measures, such as net income, cash flows from operating activities, operating margin, or other measures prescribed by GAAP. There are limitations to using non-GAAP financial measures. Although we believe that they improve comparability in analyzing our period to period performance, they could limit comparability to other companies in our industry if those companies define these measures differently. Because of these limitations, our non-GAAP financial measures should not be considered measures of income generated by our business or discretionary cash available to us to invest in the growth of our business. Management compensates for these limitations by primarily relying on GAAP results and using non-GAAP financial measures on a supplemental basis.



CONSOLIDATED INCOME STATEMENTS (UNAUDITED)
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
	(In thousands, except per share data)					
Operating revenue:						
Revenue, excluding fuel surcharge revenue	\$ 950,809	\$ 996,239	\$ 960,226	\$ 3,722,863	\$ 3,781,976	\$ 3,535,391
Fuel surcharge revenue	87,805	93,562	179,274	308,654	447,346	763,333
Operating revenue	1,038,614	1,089,801	1,139,500	4,031,517	4,229,322	4,298,724
Operating expenses:						
Salaries, wages, and employee benefits	279,779	290,199	263,219	1,148,610	1,111,946	970,683
Operating supplies and expenses	98,783	99,665	88,712	389,968	387,735	342,073
Fuel	92,459	90,184	133,057	345,281	416,782	591,855
Purchased transportation	285,757	297,049	333,738	1,116,709	1,180,403	1,321,268
Rental expense	55,932	59,592	61,781	226,258	240,501	229,290
Insurance and claims	51,845	40,155	45,804	192,733	179,545	159,246
Depreciation and amortization of property and equipment	68,250	67,541	55,787	267,134	251,735	221,122
Amortization of intangibles	4,203	4,203	4,203	16,814	16,814	16,814
Impairments	807	—	—	807	—	2,308
Gain on disposal of property and equipment	(1,376)	(8,466)	(4,583)	(18,285)	(32,453)	(27,682)
Communication and utilities	7,746	8,472	7,664	28,723	31,606	29,871
Operating taxes and licenses	18,958	19,500	17,651	74,753	74,604	71,806
Total operating expenses	963,143	968,094	1,007,033	3,789,505	3,859,218	3,928,654
Operating income	75,471	121,707	132,467	242,012	370,104	370,070
Other expenses (income):						
Interest expense	7,053	8,723	15,014	30,598	38,350	80,064
Derivative interest expense	—	—	1,468	—	3,972	6,495
Interest income	(623)	(701)	(674)	(2,634)	(2,526)	(2,909)
Loss on debt extinguishment	—	—	27,152	—	9,567	39,909
Non-cash impairments of non-operating assets	—	—	—	—	1,480	—
(Gain) loss on sale of real property	—	(5)	—	—	133	—
Legal settlements and reserves	—	—	—	3,000	6,000	—
Other income, net	(828)	(1,179)	(1,699)	(3,921)	(3,658)	(4,115)
Total other expenses (income), net	5,602	6,838	41,261	27,043	53,318	119,444
Income before income taxes	69,869	114,869	91,206	214,969	316,786	250,626
Income tax expense	19,427	42,367	32,715	65,702	119,209	89,474
Net income	\$ 50,442	\$ 72,502	\$ 58,491	\$ 149,267	\$ 197,577	\$ 161,152
Basic earnings per share	\$ 0.38	\$ 0.52	\$ 0.41	\$ 1.11	\$ 1.39	\$ 1.14
Diluted earnings per share	\$ 0.38	\$ 0.51	\$ 0.41	\$ 1.10	\$ 1.38	\$ 1.12
Shares used in per share calculations:						
Basic	132,702	140,532	141,869	134,139	142,018	141,431
Diluted	133,940	141,631	143,695	135,494	143,668	143,475



**NON GAAP RECONCILIATION:
ADJUSTED EPS (UNAUDITED) ⁽¹⁾
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

Note: Since the numbers reflected in the table below are calculated on a per share basis, they may not foot due to rounding.

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
Diluted earnings per share	\$ 0.38	\$ 0.51	\$ 0.41	\$ 1.10	\$ 1.38	\$ 1.12
Adjusted for:						
Income tax expense	0.15	0.30	0.23	0.48	0.83	0.62
Income before income taxes	0.52	0.81	0.63	1.59	2.20	1.75
Non-cash impairments ⁽²⁾	0.01	—	—	0.01	—	0.02
Non-cash impairments of non-operating assets ⁽³⁾	—	—	—	—	0.01	—
Loss on debt extinguishment ⁽⁴⁾	—	—	0.19	—	0.07	0.28
Amortization of certain intangibles ⁽⁵⁾	0.03	0.03	0.03	0.12	0.11	0.11
Moyes retirement package ⁽⁶⁾	—	—	—	0.05	—	—
Adjusted income before income taxes	0.56	0.84	0.85	1.76	2.39	2.15
Provision for income tax expense at effective rate	(0.15)	(0.31)	(0.30)	(0.54)	(0.90)	(0.77)
Adjusted EPS ⁽¹⁾	\$ 0.40	\$ 0.53	\$ 0.55	\$ 1.22	\$ 1.49	\$ 1.38

(1) Our definition of the non-GAAP measure, Adjusted EPS, starts with (a) income (loss) before income taxes, the most comparable GAAP measure. We add the following items back to (a) to arrive at (b) adjusted income (loss) before income taxes:

- (i) amortization of the intangibles from our 2007 going-private transaction,
- (ii) non-cash impairments,
- (iii) other special non-cash items,
- (iv) excludable transaction costs,
- (v) mark-to-market adjustments on our interest rate swaps, recognized in the income statement,
- (vi) amortization of previous losses recorded in accumulated other comprehensive income (loss) ("AOCI") related to the interest rate swaps we terminated upon our IPO and refinancing transactions in December 2010, and
- (vii) severance expense, including cash and equity award impact, related to the departure of certain executive leadership.

We subtract income taxes, at the GAAP effective tax rate, from (b) to arrive at (c) adjusted earnings. Adjusted EPS is equal to (c) divided by weighted average diluted shares outstanding.

We believe that excluding the impact of derivatives provides for more transparency and comparability since these transactions have historically been volatile. Additionally, we believe that comparability of our performance is improved by excluding impairments that are unrelated to our core operations, as well as intangibles from the 2007 going-private transactions and other special items that are non-comparable in nature.

(2) During the three months ended December 31, 2016, certain operations software related to the Company's logistics business was determined to be fully impaired based on a significant decrease in the expected useful life of the software. This resulted in a pre-tax impairment loss of \$0.5 million. Also during the three months ended December 31, 2016, management reassessed the fair value of certain IEL tractors, which had a total book value of \$2.2 million, determining that there was a pre-tax impairment loss of \$0.3 million. The impairment losses were recorded in "Impairments" within operating income in the consolidated income statement.

During the three months ended September 30, 2014, certain operations software was replaced and determined to be fully impaired. This resulted in a pre-tax impairment loss of \$2.3 million, recorded in "Non-cash impairments of non-operating assets" in the consolidated income statement.

(3) During the three months ended, March 31, 2015, the Company recorded an impairment loss related to an uncollectible note receivable. In September 2013, the Company agreed to advance up to \$2.3 million, pursuant to an unsecured promissory note, to an independent fleet contractor that transported freight on Swift's behalf. In March 2015, management became aware that the independent contractor violated various covenants outlined in the unsecured promissory note, which created an event of default that made the principal and accrued interest immediately due and payable. As a result of this event of default, as well as an overall decline in the independent contractor's financial condition, management re-evaluated the fair value of the unsecured promissory note. At March 31, 2015, management determined that the remaining balance due from the independent contractor to the Company was not collectible, which resulted in a \$1.5 million pre-tax impairment that was recorded in "Non-cash impairments of non-operating assets" in the Company's consolidated income statement.

(4) In July 2015, the Company entered into a Fourth Amended and Restated Credit Agreement ("2015 Agreement"), which included a \$680.0 million first lien Term Loan A tranche and a \$600.0 million revolving credit line. The 2015 Agreement replaced the then-existing \$450.0 million revolving credit line, as well as the first lien Term Loan A and Term Loan B tranches of the Third Amended and Restated Credit Agreement ("2014 Agreement"), which had outstanding principal balances at closing of \$485.0 million and \$395.0 million, respectively. The replacement of the 2014 Agreement



**NON GAAP RECONCILIATION:
ADJUSTED EPS (UNAUDITED)⁽¹⁾ — CONTINUED
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

resulted in a loss on debt extinguishment of \$9.6 million, reflecting the write-off of the unamortized original issue discount and deferred financing fees related to the 2014 Agreement and the previous revolving credit line.

In November 2014, the Company redeemed, in full, the remaining \$428.1 million face value of its Senior Secured Second Priority Notes due 2018 ("Senior Notes"). The Company paid 105% of face value, plus accrued and unpaid interest, to call the Senior Notes. The November 2014 redemption followed a series of refinancing transactions that occurred in the first nine months of 2014, in which the Company used cash on hand to repurchase \$71.9 million in principal of the Senior Notes. Including the November 2014 redemption, the Company repurchased \$500.0 million in principal of the Senior Notes during 2014, averaging 105.58% of the face value. In connection with these transactions, the Company incurred a loss on debt extinguishment of \$27.2 million and \$34.7 million during the three months and year ended December 31, 2014, respectively. The loss on debt extinguishment reflects the cost of the premium paid, as well as the write-off of original issue discount and deferred financing costs. These transactions significantly reduced Swift's average cost of debt.

In June 2014, the Company entered into the 2014 Agreement, which included a \$500.0 million delayed-draw first lien Term Loan A tranche, a \$400.0 million first lien Term Loan B tranche, and a \$450.0 million revolving credit line. The 2014 Agreement replaced the then-existing \$400.0 million revolving credit line, as well as the first lien Term Loan B-1 and B-2 tranches of the Second Amended and Restated Credit Agreement ("2013 Agreement"), which had outstanding principal balances at closing of \$229.0 million and \$370.9 million, respectively. The replacement of the 2013 Agreement resulted in a loss on debt extinguishment of \$5.2 million, reflecting the write-off of the unamortized original issue discount and deferred financing fees related to the 2013 Agreement and the previous revolving credit line.

- (5) Amortization of certain intangibles reflects the non-cash amortization expense relating to certain intangible assets identified in the 2007 going-private transaction through which Swift Corporation acquired Swift Transportation Co.
- (6) In conjunction with the Company's September 8, 2016 announcement that Jerry Moyes would retire from his position as Chief Executive Officer effective December 31, 2016, the Company entered into an agreement with Mr. Moyes to memorialize the terms of his retirement. The Company has contracted with Mr. Moyes to serve as a non-employee consultant from January 1, 2017 through December 31, 2019, during which time the Company will pay Mr. Moyes a monthly consulting fee of \$0.2 million in cash. Additionally, the Company modified the vesting terms and forfeiture conditions of Mr. Moyes' previously-granted equity awards. As a result of the terms of the agreement, the Company incurred a one-time expense in September 2016 totaling \$7.1 million, consisting of \$6.8 million in accrued consulting fees and \$0.3 million for the impact of the equity award modifications. The amounts are included in "Salaries, wages, and employee benefits" within the non-reportable segments' income statement.



**NON-GAAP RECONCILIATION:
ADJUSTED OPERATING RATIO (UNAUDITED) ⁽¹⁾
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
	(Dollars in thousands)					
Operating revenue	\$ 1,038,614	\$ 1,089,801	\$ 1,139,500	\$ 4,031,517	\$ 4,229,322	\$ 4,298,724
Less: Fuel surcharge revenue	(87,805)	(93,562)	(179,274)	(308,654)	(447,346)	(763,333)
Revenue, excluding fuel surcharge revenue	\$ 950,809	\$ 996,239	\$ 960,226	\$ 3,722,863	\$ 3,781,976	\$ 3,535,391
Operating expense	\$ 963,143	\$ 968,094	\$ 1,007,033	\$ 3,789,505	\$ 3,859,218	\$ 3,928,654
Adjusted for:						
Fuel surcharge revenue	(87,805)	(93,562)	(179,274)	(308,654)	(447,346)	(763,333)
Amortization of certain intangibles ⁽²⁾	(3,912)	(3,912)	(3,912)	(15,648)	(15,648)	(15,648)
Non-cash impairments ⁽³⁾	(807)	—	—	(807)	—	(2,308)
Moyes retirement package ⁽⁴⁾	—	—	—	(7,079)	—	—
Adjusted operating expense	\$ 870,619	\$ 870,620	\$ 823,847	\$ 3,457,317	\$ 3,396,224	\$ 3,147,365
Operating Ratio	92.7%	88.8%	88.4%	94.0%	91.2%	91.4%
Adjusted Operating Ratio	91.6%	87.4%	85.8%	92.9%	89.8%	89.0%

(1) Our definition of the non-GAAP measure, Adjusted Operating Ratio, starts with (a) operating expense and (b) operating revenue, which are GAAP financial measures. We subtract the following items from (a) to arrive at (c) adjusted operating expense:

- (i) fuel surcharge revenue,
- (ii) amortization of the intangibles from our 2007 going-private transaction,
- (iii) non-cash operating impairment charges,
- (iv) other special non-cash items,
- (v) excludable transaction costs, and
- (vi) severance expense, including cash and equity award impact, related to the departure of certain executive leadership.

We then subtract fuel surcharge revenue from (b) to arrive at (d) Revenue xFSR. Adjusted Operating Ratio is equal to (c) adjusted operating expense as a percentage of (d) Revenue xFSR.

We net fuel surcharge revenue against fuel expense in the calculation of our Adjusted Operating Ratio, thereby excluding fuel surcharge revenue from operating revenue in the denominator. Because fuel surcharge revenue is so volatile, we believe excluding it provides for more transparency and comparability. Additionally, we believe that comparability of our performance is improved by excluding impairments, non-comparable intangibles from our 2007 going-private transaction and other special items.

(2) Includes the items discussed in note (5) to the Non-GAAP Reconciliation: Adjusted EPS.

(3) Includes the items discussed in note (2) to the Non-GAAP Reconciliation: Adjusted EPS.

(4) Includes the items discussed in note (6) to the Non-GAAP Reconciliation: Adjusted EPS.



**NON-GAAP RECONCILIATION:
ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (UNAUDITED) ⁽¹⁾
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
	(In thousands)					
Net income	\$ 50,442	\$ 72,502	\$ 58,491	\$ 149,267	\$ 197,577	\$ 161,152
Adjusted for:						
Depreciation and amortization of property and equipment	68,250	67,541	55,787	267,134	251,735	221,122
Amortization of intangibles	4,203	4,203	4,203	16,814	16,814	16,814
Interest expense	7,053	8,723	15,014	30,598	38,350	80,064
Derivative interest expense	—	—	1,468	—	3,972	6,495
Interest income	(623)	(701)	(674)	(2,634)	(2,526)	(2,909)
Income tax expense	19,427	42,367	32,715	65,702	119,209	89,474
Earnings before interest, taxes, depreciation and amortization (EBITDA)	148,752	194,635	167,004	526,881	625,131	572,212
Non-cash impairments ⁽²⁾	807	—	—	807	—	2,308
Non-cash equity compensation ⁽³⁾	1,326	1,907	1,504	6,017	6,525	5,396
Loss on debt extinguishment ⁽⁴⁾	—	—	27,152	—	9,567	39,909
Non-cash impairments of non-operating assets ⁽⁵⁾	—	—	—	—	1,480	—
Adjusted earnings before interest, taxes, depreciation and amortization (Adjusted EBITDA)	\$ 150,885	\$ 196,542	\$ 195,660	\$ 533,705	\$ 642,703	\$ 619,825

(1) Our definition of the non-GAAP measure, Adjusted EBITDA, starts with (a) net income (loss), the most comparable GAAP measure. We add the following items back to (a) to arrive at Adjusted EBITDA:

- (i) depreciation and amortization,
- (ii) interest and derivative interest expense, including fees and charges associated with indebtedness, net of interest income,
- (iii) income taxes,
- (iv) non-cash equity compensation expense,
- (v) non-cash impairments,
- (vi) other special non-cash items, and
- (vii) excludable transaction costs.

We believe that Adjusted EBITDA is a relevant measure for estimating the cash generated by our operations that would be available to cover capital expenditures, taxes, interest and other investments and it enhances an investor's understanding of our financial performance. We use Adjusted EBITDA for business planning purposes and in measuring our performance relative to that of our competitors. Our method of computing Adjusted EBITDA is consistent with that used in our debt covenants, specifically our leverage ratio, and is also routinely reviewed by management for that purpose.

(2) Includes the items discussed in note (2) to the Non-GAAP Reconciliation: Adjusted EPS.

(3) Represents recurring non-cash equity compensation expense, on a pre-tax basis. In accordance with the terms of our senior credit agreement, this expense is added back in the calculation of Adjusted EBITDA for covenant compliance purposes.

(4) Includes the items discussed in note (4) to the Non-GAAP Reconciliation: Adjusted EPS.

(5) Includes the items discussed in note (3) to the Non-GAAP Reconciliation: Adjusted EPS.



FINANCIAL INFORMATION BY SEGMENT (UNAUDITED)
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
(Dollars in thousands)						
Operating revenue:						
Truckload	\$ 521,242	\$ 557,242	\$ 601,541	\$ 2,048,049	\$ 2,204,114	\$ 2,301,010
Dedicated	257,323	241,152	237,302	971,246	927,657	892,078
Swift Refrigerated	84,506	93,950	103,858	341,280	380,251	417,980
Intermodal	95,283	100,745	109,391	360,157	390,572	401,577
Subtotal	958,354	993,089	1,052,092	3,720,732	3,902,594	4,012,645
Non-reportable segments ⁽¹⁾	98,046	118,114	103,690	386,349	407,781	342,969
Intersegment eliminations	(17,786)	(21,402)	(16,282)	(75,564)	(81,053)	(56,890)
Consolidated operating revenue	\$ 1,038,614	\$ 1,089,801	\$ 1,139,500	\$ 4,031,517	\$ 4,229,322	\$ 4,298,724
Operating income (loss):						
Truckload	\$ 47,349	\$ 75,197	\$ 85,383	\$ 181,781	\$ 257,007	\$ 258,072
Dedicated	25,841	27,850	19,460	108,481	82,735	75,794
Swift Refrigerated	2,934	3,542	4,715	(12,844)	17,080	14,035
Intermodal	1,100	3,047	7,785	(547)	4,128	8,298
Subtotal	77,224	109,636	117,343	276,871	360,950	356,199
Non-reportable segments ⁽¹⁾	(1,753)	12,071	15,124	(34,859)	9,154	13,871
Consolidated operating income	\$ 75,471	\$ 121,707	\$ 132,467	\$ 242,012	\$ 370,104	\$ 370,070
Operating ratio: ⁽²⁾						
Truckload	90.9%	86.5%	85.8%	91.1%	88.3%	88.8%
Dedicated	90.0%	88.5%	91.8%	88.8%	91.1%	91.5%
Swift Refrigerated	96.5%	96.2%	95.5%	103.8%	95.5%	96.6%
Intermodal	98.8%	97.0%	92.9%	100.2%	98.9%	97.9%
Adjusted Operating Ratio: ⁽²⁾						
Truckload	90.0%	85.1%	82.9%	90.3%	86.8%	86.1%
Dedicated	89.3%	87.7%	90.4%	88.2%	90.2%	89.8%
Swift Refrigerated	96.0%	95.7%	94.4%	104.2%	94.8%	95.8%
Intermodal	98.7%	96.6%	91.3%	100.2%	98.8%	97.4%

(1) The non-reportable segments include the Company's logistics and freight brokerage services, as well as support services that its subsidiaries provide to customers and owner-operators, including repair and maintenance shop services, equipment leasing, and insurance. Intangible amortization related to the 2007 Transactions, certain legal settlements and reserves, and certain other corporate expenses are also included in the non-reportable segments.

(2) For detailed calculation, refer to the Non-GAAP Reconciliation: Adjusted Operating Ratio by Reportable Segment, and for definition, refer to Non-GAAP Reconciliation: Adjusted Operating Ratio.



OPERATING STATISTICS BY REPORTABLE SEGMENT (UNAUDITED)
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014

	Three Months Ended December 31,			Year Ended		
	2016	2015	2014	2016	2015	2014
Truckload:						
Weekly Revenue xFSR per tractor	\$ 3,577	\$ 3,659	\$ 3,671	\$ 3,442	\$ 3,546	\$ 3,450
Total loaded miles ⁽¹⁾	249,901	259,762	262,114	1,010,193	1,037,636	1,030,443
Average operational truck count:						
Company	7,180	7,567	7,114	7,477	7,508	6,975
Owner-operator	2,875	2,898	3,219	2,920	3,021	3,361
Total	10,055	10,465	10,333	10,397	10,529	10,336
Deadhead miles percentage	12.4%	12.7%	12.3%	12.1%	12.1%	11.9%
Dedicated:						
Weekly Revenue xFSR per tractor	\$ 3,641	\$ 3,418	\$ 3,210	\$ 3,583	\$ 3,326	\$ 3,182
Average operational truck count:						
Company	4,142	4,136	3,838	4,060	4,006	3,609
Owner-operator	895	894	964	850	884	852
Total	5,037	5,030	4,802	4,910	4,890	4,461
Swift Refrigerated:						
Weekly Revenue xFSR per tractor	\$ 3,578	\$ 3,448	\$ 3,558	\$ 3,532	\$ 3,434	\$ 3,461
Total loaded miles ⁽¹⁾	39,549	43,159	40,838	163,838	170,684	166,637
Average operational truck count:						
Company	993	1,230	1,221	1,049	1,242	1,102
Owner-operator	577	594	579	593	590	755
Total	1,570	1,824	1,800	1,642	1,832	1,857
Deadhead miles percentage	13.9%	14.5%	15.6%	13.9%	14.2%	15.2%
Intermodal:						
Average operational truck count:						
Company	425	518	456	437	517	426
Owner-operator	85	114	86	89	102	77
Total	510	632	542	526	619	503
Load Count	44,043	45,949	46,182	172,209	181,513	172,464
Average Container Count	9,131	9,150	9,150	9,142	9,150	8,841

(1) Total loaded miles presented in thousands.



**NON-GAAP RECONCILIATION:
ADJUSTED OPERATING RATIO BY REPORTABLE SEGMENT (UNAUDITED)
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
	(Dollars in thousands)					
Truckload:						
Operating revenue	\$ 521,242	\$ 557,242	\$ 601,541	\$ 2,048,049	\$ 2,204,114	\$ 2,301,010
Less: Fuel surcharge revenue	(48,575)	(53,945)	(103,044)	(176,676)	(257,150)	(442,023)
Revenue xFSR	\$ 472,667	\$ 503,297	\$ 498,497	\$ 1,871,373	\$ 1,946,964	\$ 1,858,987
Operating expense	\$ 473,893	\$ 482,045	\$ 516,158	\$ 1,866,268	\$ 1,947,107	\$ 2,042,938
Adjusted for: Fuel surcharge revenue	(48,575)	(53,945)	(103,044)	(176,676)	(257,150)	(442,023)
Adjusted operating expense	\$ 425,318	\$ 428,100	\$ 413,114	\$ 1,689,592	\$ 1,689,957	\$ 1,600,915
Operating Ratio	90.9%	86.5%	85.8%	91.1%	88.3%	88.8%
Adjusted Operating Ratio	90.0%	85.1%	82.9%	90.3%	86.8%	86.1%
Dedicated:						
Operating revenue	\$ 257,323	\$ 241,152	\$ 237,302	\$ 971,246	\$ 927,657	\$ 892,078
Less: Fuel surcharge revenue	(16,287)	(15,191)	(34,764)	(51,308)	(79,360)	(151,399)
Revenue xFSR	\$ 241,036	\$ 225,961	\$ 202,538	\$ 919,938	\$ 848,297	\$ 740,679
Operating expense	\$ 231,482	\$ 213,302	\$ 217,842	\$ 862,765	\$ 844,922	\$ 816,284
Adjusted for: Fuel surcharge revenue	(16,287)	(15,191)	(34,764)	(51,308)	(79,360)	(151,399)
Adjusted operating expense	\$ 215,195	\$ 198,111	\$ 183,078	\$ 811,457	\$ 765,562	\$ 664,885
Operating Ratio	90.0%	88.5%	91.8%	88.8%	91.1%	91.5%
Adjusted Operating Ratio	89.3%	87.7%	90.4%	88.2%	90.2%	89.8%
Swift Refrigerated:						
Operating revenue	\$ 84,506	\$ 93,950	\$ 103,858	\$ 341,280	\$ 380,251	\$ 417,980
Less: Fuel surcharge revenue	(10,659)	(11,278)	(19,670)	(38,032)	(52,211)	(83,660)
Revenue xFSR	\$ 73,847	\$ 82,672	\$ 84,188	\$ 303,248	\$ 328,040	\$ 334,320
Operating expense	\$ 81,572	\$ 90,408	\$ 99,143	\$ 354,124	\$ 363,171	\$ 403,945
Adjusted for: Fuel surcharge revenue	(10,659)	(11,278)	(19,670)	(38,032)	(52,211)	(83,660)
Adjusted operating expense	\$ 70,913	\$ 79,130	\$ 79,473	\$ 316,092	\$ 310,960	\$ 320,285
Operating Ratio	96.5%	96.2%	95.5%	103.8%	95.5%	96.6%
Adjusted Operating Ratio	96.0%	95.7%	94.4%	104.2%	94.8%	95.8%
Intermodal:						
Operating revenue	\$ 95,283	\$ 100,745	\$ 109,391	\$ 360,157	\$ 390,572	\$ 401,577
Less: Fuel surcharge revenue	(10,166)	(10,784)	(19,646)	(34,457)	(50,441)	(77,947)
Revenue xFSR	\$ 85,117	\$ 89,961	\$ 89,745	\$ 325,700	\$ 340,131	\$ 323,630
Operating expense	\$ 94,183	\$ 97,698	\$ 101,606	\$ 360,704	\$ 386,444	\$ 393,279
Adjusted for:						
Fuel surcharge revenue	(10,166)	(10,784)	(19,646)	(34,457)	(50,441)	(77,947)
Non-cash impairments	(37)	—	—	(37)	—	—
Adjusted operating expense	\$ 83,980	\$ 86,914	\$ 81,960	\$ 326,210	\$ 336,003	\$ 315,332
Operating Ratio	98.8%	97.0%	92.9%	100.2%	98.9%	97.9%
Adjusted Operating Ratio	98.7%	96.6%	91.3%	100.2%	98.8%	97.4%



**CONSOLIDATED EQUIPMENT (UNAUDITED)
AS OF DECEMBER 31, 2016, 2015, AND 2014
AND
AVERAGE OPERATIONAL TRUCK COUNT (UNAUDITED)
THREE MONTHS AND YEARS ENDED DECEMBER 31, 2016, 2015, AND 2014**

	December 31,		
	2016	2015	2014
Tractors			
Company:			
Owned	6,735	7,442	6,083
Leased – capital leases	1,968	2,170	1,700
Leased – operating leases	5,234	5,599	6,099
Total company tractors	<u>13,937</u>	<u>15,211</u>	<u>13,882</u>
Owner-operator:			
Financed through the Company	3,272	3,767	4,204
Other	1,157	886	750
Total owner-operator tractors	<u>4,429</u>	<u>4,653</u>	<u>4,954</u>
Total tractors	<u>18,366</u>	<u>19,864</u>	<u>18,836</u>
Trailers	<u>64,066</u>	<u>65,233</u>	<u>61,652</u>
Containers	<u>9,131</u>	<u>9,150</u>	<u>9,150</u>

	Three Months Ended December 31,			Year Ended December 31,		
	2016	2015	2014	2016	2015	2014
Average operational truck count⁽¹⁾ :						
Company	12,838	13,514	12,678	13,096	13,316	12,146
Owner-operator	4,432	4,502	4,848	4,452	4,599	5,044
Total	<u>17,270</u>	<u>18,016</u>	<u>17,526</u>	<u>17,548</u>	<u>17,915</u>	<u>17,190</u>

(1) Includes trucks within our non-reportable segments.

**CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)
AS OF DECEMBER 31, 2016 AND 2015**

	December 31,	
	2016	2015
	(In thousands)	
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 89,391	\$ 107,590
Cash and cash equivalents — restricted	57,046	55,241
Restricted investments, held to maturity, amortized cost	22,717	23,215
Accounts receivable, net	408,593	422,421
Income tax refund receivable	206	11,664
Inventories and supplies	16,630	18,426
Assets held for sale	6,969	9,084
Prepaid taxes, licenses, insurance, and other	47,038	48,149
Current portion of notes receivable	6,961	9,817
Total current assets	655,551	705,607
Property and equipment, at cost:		
Revenue and service equipment	2,266,137	2,278,618
Land	132,084	131,693
Facilities and improvements	281,390	269,769
Furniture and office equipment	113,880	99,519
Total property and equipment	2,793,491	2,779,599
Less: accumulated depreciation and amortization	(1,244,890)	(1,128,499)
Net property and equipment	1,548,601	1,651,100
Other assets ⁽²⁾	21,953	26,585
Intangible assets, net	266,305	283,119
Goodwill	253,256	253,256
Total assets	\$ 2,745,666	\$ 2,919,667
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 115,063	\$ 121,827
Accrued liabilities	132,712	97,313
Current portion of claims accruals	80,866	84,429
Current portion of long-term debt ⁽¹⁾⁽²⁾	8,459	35,514
Current portion of capital lease obligations	72,473	59,794
Total current liabilities	409,573	398,877
Revolving line of credit	130,000	200,000
Long-term debt, less current portion ⁽¹⁾⁽²⁾	493,346	643,663
Capital lease obligations, less current portion	161,463	222,001
Claims accruals, less current portion	165,726	149,281
Deferred income taxes	427,722	463,832
Accounts receivable securitization ⁽²⁾	279,285	223,927
Other liabilities	6,296	959
Total liabilities	2,073,411	2,302,540
Stockholders' equity:		
Preferred stock	—	—
Class A common stock	833	878
Class B common stock	497	510
Additional paid-in capital ⁽³⁾	701,065	754,589
Accumulated deficit ⁽³⁾	(30,242)	(139,033)
Accumulated other comprehensive income	—	81
Noncontrolling interest	102	102
Total stockholders' equity	672,255	617,127
Total liabilities and stockholders' equity	\$ 2,745,666	\$ 2,919,667



**CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) — CONTINUED
AS OF DECEMBER 31, 2016 AND 2015**

Notes to Condensed Consolidated Balance Sheets:

- (1) As of December 31, 2016, the Company's long-term debt had a carrying value of \$501.8 million, comprised of:
- \$492.9 million: Term Loan A, due July 2020, net of \$1.3 million deferred loan costs
 - \$8.9 million: Other

As of December 31, 2015, the Company's long-term debt had a carrying value of \$679.2 million, comprised of:

- \$668.1 million: Term Loan A, due July 2020, net of \$1.7 million deferred loan costs
 - \$11.1 million: Other
- (2) In 2016, the Company adopted Accounting Standards Update 2015-03, *Simplifying the Presentation of Debt Issuance Costs*, which was issued by the Financial Accounting Standards Board in April 2015. Accordingly, debt issuance costs associated with the Company's Term Loan A and accounts receivable securitization are now presented within liabilities as direct deductions from the face amount of the related debt, rather than within other assets as deferred charges. The Company retrospectively adjusted the December 31, 2015 consolidated balance sheet to align with the current period presentation by reclassifying \$1.6 million, \$0.1 million and \$1.1 million of debt issuance costs out of "Other assets" and into "Long-term debt, less current portion," "Current portion of long-term debt" and "Accounts receivable securitization," respectively.
- (3) The line items "Additional paid-in capital" and "Accumulated deficit" include allocation of purchase price related to the Company's repurchase and cancellation of its Class A common stock, as follows:
- During the year ended December 31, 2016, the Company repurchased and canceled 7.4 million shares of its Class A common stock for \$117.1 million. The excess of the repurchase price over par value was allocated \$76.6 million to "Additional paid-in capital" and \$40.5 million to "Accumulated deficit."
 - During the three months ended December 31, 2015, the Company repurchased and canceled 4.2 million shares of its Class A common stock for \$70.0 million. The excess of the repurchase price over par value was allocated \$43.4 million to "Additional paid-in capital" and \$26.6 million to "Accumulated deficit."



CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
YEARS ENDED DECEMBER 31, 2016 AND 2015

	Year Ended December 31,	
	2016	2015
	(In thousands)	
Cash flows from operating activities:		
Net income	\$ 149,267	\$ 197,577
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization of property, equipment, and intangibles	283,948	268,549
Amortization of debt issuance costs, original issue discount, and other	1,333	5,937
Gain on disposal of property and equipment, less write-off of totaled tractors	(15,854)	(30,195)
Impairments	807	1,480
Deferred income taxes	(36,079)	26,476
Provision for (reduction of) losses on accounts receivable	(1,147)	8,004
Non-cash loss on debt extinguishment and write-offs of deferred financing costs and original issue discount	—	9,567
Stock-based compensation expense	6,017	6,525
Excess tax benefit from stock-based compensation	(2,575)	(2,147)
Income effect of mark-to-market adjustment of interest rate swaps	—	87
Increase in cash resulting from changes in:		
Accounts receivable	14,975	48,574
Inventories and supplies	1,796	566
Prepaid expenses and other current assets	20,999	17,741
Other assets	1,171	7,785
Accounts payable, and accrued and other liabilities	41,654	2,972
Net cash provided by operating activities	<u>466,312</u>	<u>569,498</u>
Cash flows from investing activities:		
Increase in cash and cash equivalents — restricted	(1,805)	(9,620)
Proceeds from maturities of investments	30,269	33,015
Purchases of investments	(30,061)	(31,930)
Proceeds from sale of property and equipment	113,410	116,330
Capital expenditures	(239,446)	(342,615)
Payments received on notes receivable	10,114	4,252
Expenditures on assets held for sale	(31,027)	(25,937)
Payments received on assets held for sale	25,939	14,410
Payments received on equipment sale receivables	—	288
Net cash used in investing activities	<u>(122,607)</u>	<u>(241,807)</u>
Cash flows from financing activities:		
Repayment of long-term debt and capital leases	(246,829)	(979,816)
Proceeds from long-term debt	—	684,504
Net (repayments) borrowings on revolving line of credit	(70,000)	143,000
Borrowings under accounts receivable securitization	105,000	75,000
Repayment of accounts receivable securitization	(50,000)	(184,000)
Payment of deferred loan costs	—	(4,235)
Proceeds from common stock issued	14,469	8,167
Repurchases of Class A common stock ⁽¹⁾	(117,119)	(70,000)
Excess tax benefit from stock-based compensation	2,575	2,147
Net cash used in financing activities	<u>(361,904)</u>	<u>(325,233)</u>
Net (decrease) increase in cash and cash equivalents	(18,199)	2,458
Cash and cash equivalents at beginning of period	107,590	105,132
Cash and cash equivalents at end of period	<u>\$ 89,391</u>	<u>\$ 107,590</u>

Notes to Consolidated Statements of Cash Flows:

(1) Refer to Note (3) to the Condensed Consolidated Balance Sheets.



**CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) — CONTINUED
YEARS ENDED DECEMBER 31, 2016 AND 2015**

	Year Ended December 31,	
	2016	2015
(In thousands)		
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		
Interest	\$ 29,150	\$ 45,390
Income taxes	79,250	78,522
Non-cash investing activities:		
Equipment purchase accrual	\$ 11,103	\$ 447
Notes receivable from sale of assets	4,158	7,670
Non-cash financing activities:		
Capital lease additions	\$ 12,811	\$ 145,338
Accrued deferred loan costs	—	105
Insurance premium notes payable	8,430	7,658

